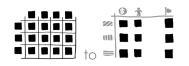






Use the right tools



CUT

Re do

Remove all that you can: tertiary data, excess guide lines, repeating marks (e.g. "%"), significant figures (the brain likes 2 sig.figs if possible).



GREY-OUT

Define what is secondary or just for reference – grey that out.

PUSH & PULL

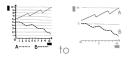
Get things to compare close together, and distance the rest.

TAG

Use colour and shape intuitively communicate categories of things. Consider adding icons (e.g. flags, brand logos) to speed up

brand logos) to speed up recognition.

The same principles apply for charts and graphs.

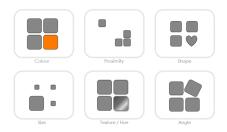




Diminish everything else

Don't just make the highlighted data **bolder**! Instead make the everything else lighter.

Pinpoint through differences eyes will notice



Switch spotlights on and off

SHINE

Add highlights to exact spots before switching off to see everything equally again.

TRAFFIC LIGHT

Colour mark data sets – again remember the lights can change.





QUESTION

Q

#

State the question the data is looking to answer.

FRAME

Describe the source of the data

 explain what real things are being counted.
Orientate the audience around the data table/chart.

DATA

Share the data, including highlighting the most interesting and relevant data points.

CONCLUSION

Express a clear conclusion from the data.

This will take longer to present, but it will be much clearer for the audience to follow.



Turn data into a puzzle

Don't spoon feed your best data – make the audience do some of the work. Puzzles, rhetorical questions, group discussions, etc.?

Hide the element that you want them most to focus on – e.g. hide the conclusion if you want the most focus on the conclusion.

"Hat Questions" or "Porsche Questions"

HAT QUESTIONS when you want to keep control – e.g. "do you expect to see an upturn or a downturn in the last period?"

PORSCHE QUESTIONS when you want to maximise engagement – e.g. "What do believe has driven this upturn in data?"

Story tricks

- PERSONALISE HIGHLIGHTS: share curiosities, examples, etc.
- INCLUDE WRONG TURNS: share some data that failed to answer your question. This will add weight to the data that does.





Book List

Here are some books that Richard recommends, associated with the ideas shared:

Visual Display of Quantitative Information	Guide To Information Graphics
Edward R. Tufte, Graphics Press, (2001)	Dona M. Wong, Norton, (2010)
The main volume on principals for effective visual communication of data, famous amongst students (geeks) in this area. A little heavy on theory at times, and it takes a while to get to the clear simple principals, but gold dust.	From The Wall Street Journal, this is a really excellent and direct way to learn the fundamentals of laying out tables and graphs. Full of very practical advice.
DataStory – Explain Data and Inspire Action Through Story	How To Lie With Statistics
Nancy Duarte, Ideapress (2019)	Darrell Huff, Penguin (1954)
All of Duarte's books are worth reading. This one goes heavier on the principles of telling a story with data rather than on how to lay the data out itself. Especially useful if you are presenting to very senior people as a lot that she explores is for these situations.	An ancient classic, read this to understand what NOT to do (and to spot bad examples from others). You learn quite a lot of good practice by seeing the bad practice. It is an old book, but the principles still hold.
Back of a Napkin	The Non-Designer's Design Book
Dan Roam, O Reilly (2008)	Robin Williams
This is a lot about visualisation, but at its heart it is giving you a process to form clear messages and ideas.	I learnt a huge amount about whitespace and layout through this foundational book.



